

# Employee Post-Travel Disclosure of Travel Expenses

Date/Time Stamp:  
RECEIVED  
SECRETARY OF THE SENATE  
PUBLIC RECORDS

**Post-Travel Filing Instructions:** Complete this form within 30 days of returning from travel. Submit all forms to the **Office of Public Records in 232 Hart Building.**

2019 OCT 30 PM 4:13

In compliance with Rule 35.2(a) and (c), I make the following disclosures with respect to travel expenses that have been or will be reimbursed/paid for me. I also certify that I have attached:

- ☒ The **original** *Employee Pre-Travel Authorization* (Form RE-1), **AND**  
☒ A **copy** of the *Private Sponsor Travel Certification Form* with all attachments (itinerary, invitee list, etc.)

Private Sponsor(s) (list all): The Aspen Institute (Education & Society)

Travel date(s): Oct. 2-3, 2019

Name of accompanying family member (if any): \_\_\_\_\_

Relationship to Traveler: ☐ Spouse ☐ Child

IF THE COST OF LODGING DID NOT INCREASE DUE TO THE ACCOMPANYING SPOUSE OR DEPENDENT CHILD, ONLY INCLUDE LODGING COSTS IN EMPLOYEE EXPENSES. (Attach additional pages if necessary.)

## Expenses for Employee:

	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)
<input checked="" type="checkbox"/> Good Faith Estimate <input type="checkbox"/> Actual Amount	\$453	\$150	\$229	N/A

## Expenses for Accompanying Spouse or Dependent Child (if applicable):

	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)
<input type="checkbox"/> Good Faith Estimate <input type="checkbox"/> Actual Amount	N/A	N/A	N/A	N/A

Provide a description of all meetings and events attended. See Senate Rule 35.2(c)(6). (Attach additional pages if necessary.): The meetings focused on the report issued by the Leading on Opportunity Workforce and the work being done in response to that report, including the Renaissance West Community Initiative, additional affordable housing initiatives and the work around social capital.

10/29/19  
(Date)

Kara Marchione  
(Printed name of traveler)

Kara Marchione  
(Signature of traveler)

## TO BE COMPLETED BY SUPERVISING MEMBER/OFFICER:

I have made a determination that the expenses set out above in connections with travel described in the *Employee Pre-Travel Authorization* form, are necessary transportation, lodging, and related expenses as defined in Rule 35.

10/29/19  
(Date)

Patty Murray  
(Signature of Supervising Senator/Officer)

**EMPLOYEE PRE-TRAVEL AUTHORIZATION**

**Pre-Travel Filing Instructions:** Complete and submit this form at least 30 days prior to the travel departure date to the **Select Committee on Ethics in SH-220**. Incomplete and late travel submissions will not be considered or approved. This form must be typed and is available as a fillable PDF on the Committee's website at [ethics.senate.gov](http://ethics.senate.gov). Retain a copy of your entire pre-travel submission for your required post-travel disclosure.

Name of Traveler: Kara Marchione

Employing Office/Committee: HELP Committee (Ranking Member Senator Murray)

Private Sponsor(s) (list all): The Aspen Institute (Education and Society Program)

Travel date(s): October 2-3, 2019

*Note: If you plan to extend the trip for any reason you must notify the Committee.*

Destination(s): Charlotte, NC

Explain how this trip is specifically connected to the traveler's official or representational duties:

As Education Policy Director I also oversee work on children and families, including child welfare, as well as education policy. This trip will help me learn about and discuss mobility from poverty and will provide useful information for future work on the Committee.

Name of accompanying family member (if any): \_\_\_\_\_

Relationship to Employee: ☐ Spouse ☐ Child

I certify that the information contained in this form is true, complete and correct to the best of my knowledge:

8/29/19  
(Date)

Kara Marchione  
(Signature of Employee)

TO BE COMPLETED BY SUPERVISING SENATOR/OFFICER (President of the Senate, Secretary of the Senate, Sergeant at Arms, Secretary for the Majority, Secretary for the Minority, and Chaplain):

I, Senator Murray hereby authorize Kara Marchione  
(Print Senator's/Officer's Name) (Print Traveler's Name)

an employee under my direct supervision, to accept payment or reimbursement for necessary transportation, lodging, and related expenses for travel to the event described above. I have determined that this travel is in connection with his or her duties as a Senate employee or an officeholder, and will not create the appearance that he or she is using public office for private gain.

I have also determined that the attendance of the employee's spouse or child is appropriate to assist in the representation of the Senate. (signify "yes" by checking box) ☐

8/29/19  
(Date)

Patty Murray  
(Signature of Supervising Senator/Officer)

## PRIVATE SPONSOR TRAVEL CERTIFICATION FORM

This form must be completed by any private entity offering to provide travel or reimbursement for travel to Senate Members, officers, or employees (Senate Rule 35, clause 2). Each sponsor of a fact-finding trip must sign the completed form. The trip sponsor(s) must provide a copy of the completed form to each invited Senate traveler, who will then forward it to the Ethics Committee with any other required materials. The trip sponsor(s) should **NOT** submit the form directly to the Ethics Committee. Please consult the accompanying instructions for more detailed definitions and other key information.

The Senate Member, officer, or employee **MUST** also provide a copy of this form, along with the appropriate travel authorization and reimbursement form, to the Office of Public Records (OPR), Room 232 of the Hart Building, within thirty (30) days after the travel is completed.

1. Sponsor(s) of the trip (please list all sponsors):  
The Aspen Institute, Inc. (Education and Society Program)
2. Description of the trip: Aspen Institute Education and Society program sponsored convening for senior education staffers on mobility from poverty.
3. Dates of travel: October 2-3, 2019
4. Place of travel: Charlotte, NC
5. Name and title of Senate invitees: Attached.
6. I *certify* that the trip fits one of the following categories:  
☒ (A) The sponsor(s) are not registered lobbyists or agents of a foreign principal **and** do not retain or employ registered lobbyists or agents of a foreign principal **and** no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee *at any point* throughout the trip.  
~~OR~~  
☐ (B) The sponsor or sponsors are not registered lobbyists or agents of a foreign principal, but retain or employ one or more registered lobbyists or agents of a foreign principal and the trip meets the requirements of Senate Rule 35.2(a)(2)(A)(i) or (ii) (*see question 9*).
7. ☒ I *certify* that the trip will not be financed in any part by a registered lobbyist or agent of a foreign principal.  
~~AND~~  
☒ I *certify* that the sponsor or sponsors will not accept funds or in-kind contributions earmarked directly or indirectly for the purpose of financing this specific trip from a registered lobbyist or agent of a foreign principal or from a private entity that retains or employs one or more registered lobbyists or agents of a foreign principal.
8. I *certify* that:  
☒ The trip will not in any part be planned, organized, requested, or arranged by a registered lobbyist or agent of a foreign principal except for *de minimis* lobbyist involvement.  
~~AND~~  
☒ The traveler will not be accompanied on the trip by a registered lobbyist or agent of a foreign principal except as provided for by Committee regulations relating to lobbyist accompaniment (*see question 9*).

9. **USE ONLY IF YOU CHECKED QUESTION 6(B)**

I *certify* that if the sponsor or sponsors retain or employ one or more registered lobbyists or agents of a foreign principal, one of the following scenarios applies:

☐ (A) The trip is for attendance or participation in a one-day event (exclusive of travel time and **one** overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee *on any segment* of the trip.

**=OR=**

☐ (B) The trip is for attendance or participation in a one-day event (exclusive of travel time and **two** overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee *on any segment* of the trip (*see questions 6 and 10*).

**=OR=**

☐ (C) The trip is being sponsored only by an organization or organizations designated under § 501(c)(3) of the Internal Revenue Code of 1986 and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee *at any point* throughout the trip.

10. **USE ONLY IF YOU CHECKED QUESTION 9(B)**

If the trip includes two overnight stays, please explain why the second night is practically required for Senate invitees to participate in the travel:

---

---

---

11. ☒ An itinerary for the trip is attached to this form. I *certify* that the attached itinerary is a detailed (hour-by-hour), complete, and final itinerary for the trip.

12. Briefly describe the role of each sponsor in organizing and conducting the trip:

The Aspen Institute is the sole sponsor of this retreat and is solely responsible for the development and execution of the convening. (see continued response)

13. Briefly describe the stated mission of each sponsor and how the purpose of the trip relates to that mission:

The Aspen Institute is an educational and policy studies non-profit organization whose mission is to foster leadership based on enduring values and provide a non-partisan forum for the exchange of ideas.  
(see continued response)

14. Briefly describe each sponsor's prior history of sponsoring congressional trips:

The Aspen Institute has a nearly forty year history of conducting non-partisan educational forums, which often include Members of Congress and staff. The Aspen Institute Education and Society program has been conducting convenings for Congressional education staff for over twelve years.

CD  
11  
LN  
09  
03  
03  
03  
03  
03  
03  
03

15. Briefly describe the educational activities performed by each sponsor (other than sponsoring congressional trips):

The Aspen Institute holds numerous educational activities, including educational briefings, roundtables, forums, and conferences for a diverse range of attendees including federal and state policymakers, business and organizational leaders, members of the press and the general (see continued response)

16. Total Expenses for Each Participant:

	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses
<input checked="" type="checkbox"/> Good Faith estimate	\$415 (roundtrip coach airfare, local shuttle transportation)	\$130	\$75	none
<input type="checkbox"/> Actual Amounts				

17. State whether a) the trip involves an event that is arranged or organized *without regard* to congressional participation or b) the trip involves an event that is arranged or organized *specifically with regard* to congressional participation:

b) The trip is organized specifically with regard to Congressional staff participation to support their learning on issues related to mobility from poverty.

18. Reason for selecting the location of the event or trip

In a recent study by Harvard economist Raj Chetty, the Charlotte area ranked last among the 50 largest metro areas in the US for upward mobility (see continued response).

19. Name and location of hotel or other lodging facility:

Omni Charlotte Hotel, Charlotte, NC

20. Reason(s) for selecting hotel or other lodging facility:

The hotel provides a central location to the meeting sites.

21. Describe how the daily expenses for lodging, meals, and other expenses provided to trip participants compares to the maximum per diem rates for official Federal Government travel:

Lodging is \$130 per day, which is \$1 higher than the per diem rate (which changed to \$129 on 10/1/19)  
Meals are 10/2/19 \$45 per day and 10/3/19 \$30 per day, which is lower than the per diem rate.

22. Describe the type and class of transportation being provided. Indicate whether coach, business-class or first class transportation will be provided. If first-class fare is being provided, please explain why first-class travel is necessary:

Roundtrip coach commercial airfare; local shuttle bus transportation (coach-class)

23. ☒ I represent that the travel expenses that will be paid for or reimbursed to Senate invitees do not include expenditures for recreational activities, alcohol, or entertainment (other than entertainment provided to all attendees as an integral part of the event, as permissible under Senate Rule 35).

24. List any entertainment that will be provided to, paid for, or reimbursed to Senate invitees and explain why the entertainment is an integral part of the event:

None

25. I hereby *certify* that the information contained herein is true, complete and correct. (For trips involving more than one sponsor, you *must* include a completed signature page for each additional sponsor):

Signature of Travel Sponsor:



Name and Title: Elliot Gerson, Executive Vice President, Policy & Public Programs

Name of Organization: The Aspen Institute

Address: 2300 N Street NW, Suite 700, Washington, DC 20037

Telephone Number: 202-736-5859 (Lisa Jones, Deputy General Counsel)

Fax Number: 202-467-0790

E-mail Address: lisa.jones@aspeninst.org

11/2/19 11:21 AM

## 3

I hereby *certify* that the information contained on pages 1-4 of the certification form and any accompanying addenda, all submitted in connection with the \_\_\_\_\_ trip  
to \_\_\_\_\_ is true, complete, and correct.  
*Dates of Travel (Month Day, Year)*  
*Place of Travel*

Signature of Travel Sponsor: \_\_\_\_\_

Name and Title: \_\_\_\_\_

Name of Organization: \_\_\_\_\_

Address: \_\_\_\_\_

Telephone Number: \_\_\_\_\_

Fax Number: \_\_\_\_\_

E-mail Address: \_\_\_\_\_

QZ  
QZ  
LN  
GO  
GO  
GO  
GO  
GO  
GO  
GO  
GO  
GO

THE ASPEN INSTITUTE  
**EDUCATION & SOCIETY PROGRAM**

August 14, 2019

Dear Senate Colleague,

We are writing to invite you to participate in an upcoming Mobility from Poverty retreat for Senior Congressional Staff from **11:30 AM Wednesday, October 2, 2019 to 4:00 PM Thursday, October 3, 2019** at the Omni Hotel, 132 E Trade St., Charlotte, NC 28202.

At this convening, staffers learn about how economic mobility has changed over time and the challenges affecting policymakers' efforts to increase economic mobility in America. Charlotte is an extraordinary context for learning about mobility from poverty efforts because of unprecedented government, private-sector, philanthropic, and civil society engagement and coordination on this topic. Harvard economist Raj Chetty identified Charlotte as the major metropolitan area in the United States with the least upward mobility among its young people, which provoked the *Leading on Opportunity* task force and resulting recommendations that create a frame for our site visit and learning together. Staffers will learn about recent evidence on the effectiveness of interventions designed to address the impact of segregation and the role of social capital in accessing opportunity. The convening will focus on potential roles for Congress and the executive branch in increasing mobility from poverty and will create opportunity for dialogue with beneficiaries, service providers, and local/state policymakers. Finally, the retreat will provide an opportunity for staffers to engage in their own learning and build working relationships with colleagues from different parties and chambers and with leading experts in the field.

We are committed to working with you and the House Ethics Committee to ensure compliance with the House rules regarding privately-funded sponsored travel. Enclosed you will find all the forms necessary for filing the trip with the Ethics Committee:

- A detailed agenda listing discussion sessions
- A completed Primary Trip Sponsor Form
- A list of invited House staffers
- A blank Traveler Form
- Completed Grantmaking Trip Sponsor Form from the Bill & Melinda Gates Foundation

**You must complete the Traveler Form and submit it with the enclosed agenda, list of invited staffers, and Primary Trip Sponsor Form directly to the Senate Ethics Committee (220 Hart) no later than Friday, August 30, 2019.** After receiving the completed travel package, the Ethics Committee will review and issue an approval to you or your sponsoring Member. After the trip, you will need to complete a post-travel form that we will email to you after the site visit.

Attendance is by invitation only, with no outside observers or lobbyists. Funding is provided solely by grants from established foundations – no government, individual, foreign, corporate, or special interest money is accepted. The retreat is supported by The Bill & Melinda Gates Foundation. The Aspen Education & Society Program maintains autonomy over invitations, materials, and the agenda for the retreat.

The retreat will begin at **11:30 AM on Wednesday, October 2, 2019**, at Omni Hotel and will conclude at **4:00 PM on Thursday, October 3, 2019**. Please plan your travel accordingly in order to be present for the duration of the retreat. Dress is business casual for all meetings.

The retreat promises to be productive and informative. We look forward to seeing you there.

Warm regards,



Ross Wiener



Doug Mesecar

M  
C  
L  
C  
C  
C  
C  
C  
C  
C  
C  
C

**The Aspen Institute Education & Society Program  
Appendix to Private Sponsor Travel Certification Form  
Senior Mobility from Poverty Retreat, October 2-3, 2019.**

Question 5. Name and title of Senate invitees.

Jeff Wrase	Deputy Staff Director	Senate Finance Committee
Jennifer Kuskowski	Policy Advisor	Senate Major Leader McConnell
Ryan Martin	Senior Human Services Advisor	Senate Finance Committee
Amy Marie Pellegrino	Health Policy Director	Senate Special Committee on Aging
Tim Carlton	Policy Advisor	Senator Cassidy
Scott Winship	Executive Director	Senate Joint Economic Committee
Charles Cogar	Legislative Director	Senator Scott
Beth Nelson	Senior Health Policy Advisor	Senate HELP Committee
Laura Berntsen	Minority Chief Human Services Advisor	Senate Finance Committee
Gabriella Camozzi	Legislative Assistant	Senator Durbin
Beth Cooper	Professional Staff	Senate Banking Committee
Nikki McKinney	Professional Staff	Senate HELP Committee
Kara Marchione	Director of Education Policy	Senate HELP Committee
Jordan Hynes	Professional Staff	Senate HELP Committee
Courtney Temple	Legislative Director	Sen. Tillis

Question 12. Briefly describe the role of each sponsor in organizing and conducting the trip (response continued) -- The Bill & Melinda Gates Foundation is not a sponsor of this trip and did not play a role in organizing, planning or conducting the trip. The Foundation provided grant funding to support the Aspen Institute Education & Society Program, including the Aspen Senior Congressional Education Staff Network; however, the Foundation did not earmark any funding for this trip.

Questions 13. Briefly describe the stated mission of each sponsor and how the purpose of the trip relates to the mission (response continued) – The Aspen Institute Education and Society Program seeks to provide a neutral forum to aid education policymakers in their efforts to improve K-12 public education. The purpose of the trip is to conduct a non-partisan educational retreat that encourages off the-record, candid exchanges of ideas to support staffers' learning.

Question 15. Briefly describe the educational activities performed by each sponsor (other than sponsoring congressional trips) (response continued) – The Aspen Institute organizes numerous

4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25  
26  
27  
28  
29  
30  
31  
32  
33  
34  
35  
36  
37  
38  
39  
40  
41  
42  
43  
44  
45  
46  
47  
48  
49  
50  
51  
52  
53  
54  
55  
56  
57  
58  
59  
60  
61  
62  
63  
64  
65  
66  
67  
68  
69  
70  
71  
72  
73  
74  
75  
76  
77  
78  
79  
80  
81  
82  
83  
84  
85  
86  
87  
88  
89  
90  
91  
92  
93  
94  
95  
96  
97  
98  
99  
100

LA  
CN  
LA  
CO  
CO  
CO  
CO  
CO  
CO  
CO  
CO  
CO

LA  
CN  
LA  
CO  
CO  
CO  
CO  
CO  
CO  
CO  
CO  
CO

---

**Aspen Retreat for Senior Congressional Staff Network on Mobility from Poverty**  
*One Community's Efforts to Increase Mobility with a Focus on Housing  
and Social Capital*

Omni Hotel  
132 E Trade St.  
Charlotte, NC 28202

October 2 – 3, 2019

<b>AGENDA</b>
---------------

**Retreat Goals:**

- Deeply examine how Charlotte and surrounding Mecklenburg County, North Carolina, are responding to low rates of mobility from poverty through significant private-sector, non-profit, philanthropy, and public-sector coordination;
- Directly engage with low-income North Carolinians and direct-service providers to understand their experiences, as well as with business and government leaders and policy experts to understand how federal funding and policies are influencing the work in Charlotte and Mecklenburg County;
- Examine how housing policies and decisions enable and/or inhibit proximity to employment opportunities and the crucial role social capital plays in mobility from poverty;
- Engage in active learning and build working relationships with experts and practitioners from various fields of expertise, as well as with colleagues from different parties and chambers.

**Wednesday, October 2, 2019**

---

8:30 – 9:30 AM	Participants arrive at Charlotte airport (see p. 6 for flight information)
9:30 – 10:00 AM	Participants arrive at Omni Hotel
	Transportation to Omni Hotel, 132 E Trade St., Charlotte, NC 28202
11:00 AM	Aspen staff and participants will depart hotel on chartered bus for Renaissance West Community Initiative, 3610 Nobles Ave, Charlotte, NC
11:30 AM	Arrive at Renaissance West Community Initiative
	Location: 3610 Nobles Ave, Charlotte, NC
11:30 – 12:30 PM	Working Lunch – Welcome, Introductions, Overview of Convening
	Location: Renaissance West Community Initiative

**Faculty:**

- **Ross Wiener**, Aspen Institute

After introductions and context-setting, Congressional staff and faculty members will share two learning objectives for the convening.

**12:45 – 1:00 PM**

**Break**

**12:45 – 2:00 PM**

**Session I: Understanding the Charlotte context: Leading on Opportunity Task Force**

**Faculty:**

- **Dr. Ophelia Garmon-Brown**, SVP, Community Wellness and Education, Novant Health, Co-chair, Leading on Opportunity Task Force
- **Mr. Dee O'Dell**, Senior Vice President, US Bank, Co-chair, Leading on Opportunity Task Force and US Bank

**Guiding questions:**

- *What provoked the Leading on Opportunity Task Force? What motivated each of you to invest in leading this effort as co-chairs? What are your most important learnings about mobility, and about Charlotte, as a result of co-chairing the Task Force?*
- *How did the Leading on Opportunity Task Force determine the cross-cutting factors of racial segregation and social capital, and the specific content areas the Task Force ultimately agreed on? What were other important ideas you explored but ultimately did not prioritize, and why?*
- *What are your reflections two and a half years since publication of the Task Force Report? Where has progress been swifter and deeper than you anticipated, and what challenges and emerging issues are most important to acknowledge and address?*

**2:00 – 2:15 PM**

**Break**

**2:15 – 5:15 PM**

**Site visit: Renaissance West Community Initiative**

**Key site visit participants:**

- **William “Mack” McDonald**, CEO, Renaissance West Community Initiative and other RWCI staff
- **Ann Clark**, RWCI Board Member, former Superintendent of CMS

**Timeline:**

- Introduction and tour of the RWCI facility (30 minutes)
- RWCI panel discussion (45 mins)
- Small group roundtables with RWCI families and service providers (75 minutes)
- Reflection on conversations (30 minutes)

**Guiding questions for panel discussion:**

- *What is the history of the Renaissance West Community Initiative (RWCI)? How does it reflect Charlotte’s history and urban development, and how is it unique?*
- *What is the profile of RWCI residents and beneficiaries? Who is not able to be served by RWCI and what are alternatives in Charlotte and Mecklenburg County*

*for residents who could benefit from RWCI but can't get in? In what ways does RWCI ameliorate and in what ways does RWCI exacerbate the history of racial segregation in Charlotte?*

- *How do Federal programs support RWCI efforts to serve Charlotte, like Hope IV, housing vouchers, and/or the Community Development Block Grant, as well as others? What additional state and local programs support RWCI? What role does philanthropy play in RWCI?*
- *What are the lessons from RWCI that should inform future investment and policy?*

*For break-out discussions:*

- *How is RWCI different from the community you lived in previously? How do you access the services that RWCI offers, and how does RWCI facilitate your engaging in the broader Charlotte community? What do you wish you could change about RWCI?*
- *Who are the primary partners of RWCI and what services are offered here? What facilitates coordination across service providers, and what makes coordination hard?*

**5:15 – 6:00 PM**

**Transportation to Hotel**

Location: Omni Hotel, 132 E Trade St., Charlotte, NC 28202

**7:00 – 7:30 PM**

**Transportation to Dinner**

Location: Community Culinary School of Charlotte (CCS), 9315-D Monroe Road, Charlotte, NC

**7:30 – 9:00 PM**

**Networking Dinner with Expert Faculty**

Staffers will have the opportunity to network with participants during the reception.

*Remarks by Richard Reeves, Brookings Institution*

**9:00 – 9:30 PM**

**Transportation to Hotel**

Location: Omni Hotel, 132 E Trade St., Charlotte, NC 28202

**Thursday, Oct. 3, 2019**

**8:00 – 8:30 AM**

**Walk to Foundation for the Carolinas**

Location: 220 N. Tryon St. #2137, Charlotte, NC 28202

**8:30 – 9:00 AM**

**Continental Breakfast**

9:00 – 10:15 AM

**Session II: Affordable Housing and Mobility: Lessons for Policy**

**Faculty:**

- **Anthony Trotman**, Assistant County Manager, Mecklenburg County
- **Dionne Nelson**, Laurel Street Residential
- **Fulton Meachem**, President and Chief Executive Officer, Charlotte Housing Authority
- **Scott Farmer**, Executive Director, North Carolina Housing Finance Agency

**Guiding questions:**

- *What's the status of affordable housing in Charlotte relative to demand? What are promising developments that have been spurred by the Leading on Opportunity Task Force? What are the major impediments to expanding access to affordable housing in Charlotte?*
- *What are the respective roles of the City of Charlotte, Mecklenburg County, and the State of North Carolina in advancing affordable housing? How has collaboration across governing entities changed – or not – since the Leading on Opportunity Task Force Report? How does state policy set the context in which this work happens, and what are the practical and political dynamics that are most important to understand?*
- *What federal programs are impacting access to affordable housing in Charlotte? Who administers these federal grants/incentives, and how are these resources influencing mobility work in Charlotte? What is the importance and role of the Local Initiatives Support Corporation (LISC)?*
- *How is gentrification, and the rising cost of housing, impacting access to affordable housing? In what ways is historic segregation being either addressed or exacerbated as Charlotte continues to grow and develop – both in terms of market developments and public-private partnerships seeking to advance mobility?*

10:15 – 10:30 AM

**Break**

10:30 – 11:45 AM

**Session III: How Social Capital Enables Productive Relationships and Mobility**

**Faculty:**

- **Molly Shaw**, President and CEO, Communities In Schools (CIS), Charlotte-Mecklenburg
- **Federico Rios** – Assistant Manager Equity and Immigration Integration, Charlotte
- **Kandi Deitemeyer**, President, Central Piedmont Community College

**Guiding questions:**

- *What is being done to build social capital that increases mobility? How is social capital being defined for the mobility efforts underway in Charlotte?*

- *What's working, and where are the biggest opportunities to increase social capital? What are you learning about the challenges in building social capital that increases mobility?*
- *20 years ago, Robert Putnam identified Charlotte as among the lowest in inter-racial trust and informal socialization across segregated communities. How are recent efforts to intentionally increase social capital addressing this legacy?*
- *How are faith communities and the private sector supporting and participating in the efforts to improve Charlotte's social capital?*
- *How is social capital being measured, for baseline and progress? How are interim measures being developed defined to measure growth to a goal or set of goals, and how can activities be aligned to those measures and goals to create a systemic, measurable, and accountable approach to increasing social capital?*

**11:45 – 12:30 PM      Working Lunch with discussions of previous sessions**

**12:30 – 1:45 PM      Session IV: Leading on Opportunity: Update on Progress**

**Faculty:**

- **Stephanie Kripa Cooper-Lewter**, Executive Director, Leading on Opportunity Council
- **Laura Clark**, President and CEO, United Way of Central Carolinas
- **Brian Collier**, Executive Vice President, Foundation for the Carolinas
- **Alanna Williams**, Policy Associate, Opportunity Insights
- **Rob Kelly**, President and CEO, FORCLT

**Guiding questions:**

- *How is the Leading on Opportunity Council advancing the recommendations of the Leading on Opportunity Task Force? How are public and private entities supporting and participating in this work?*
- *What are the biggest successes to date? How are those successes being measured and communicated?*
- *What are the biggest learnings in this work? What are the biggest challenges in advancing mobility in Charlotte, and what lessons would you share with others who want to advance a mobility agenda?*
- *How are federal programs specifically being utilized as part of these efforts, and what changes in policy would be most important in unlocking greater progress?*

**1:45 – 2:00 PM      Break**

**2:00 – 3:00 PM      Session V: Implications for Federal Policy**

Faculty will be encouraged to share one take-away and one suggestion for ways in which the federal role can play a more effective role in Charlotte's efforts. The majority of time will be used for staff to engage with faculty and each other in considering Charlotte's efforts in the federal context.

**3:00 – 3:15 PM      Break + Complete Retreat Evaluation**

**3:15 – 3:50 PM**

## Final Discussion

**Congressional staff participants will share their take-aways and ideas for further exploration, future site visits and/or events in DC, and ideas/issues that are ripe for policy development.**

**3:50 PM**

## Adjourn

### Staffer Arrival/Departure Times

Kara	Marchione	AA 400	10/2	8:38 AM	10/3	6:08 PM
Ryan	Martin	AA 400	10/2	8:38 AM	10/3	6:08 PM
Marisa	Morin	AA 400	10/2	8:38 AM	10/3	6:08 PM
Scott	Winship	AA 400	10/2	8:38 AM	10/3	6:08 PM
Jeffrey	Wrase	AA 400	10/2	8:38 AM	10/3	8:16 PM

1  
 2  
 3  
 4  
 5  
 6  
 7  
 8  
 9  
 10  
 11  
 12  
 13  
 14  
 15  
 16  
 17  
 18  
 19  
 20  
 21  
 22  
 23  
 24  
 25  
 26  
 27  
 28  
 29  
 30  
 31  
 32  
 33  
 34  
 35  
 36  
 37  
 38  
 39  
 40  
 41  
 42  
 43  
 44  
 45  
 46  
 47  
 48  
 49  
 50  
 51  
 52  
 53  
 54  
 55  
 56  
 57  
 58  
 59  
 60  
 61  
 62  
 63  
 64  
 65  
 66  
 67  
 68  
 69  
 70  
 71  
 72  
 73  
 74  
 75  
 76  
 77  
 78  
 79  
 80  
 81  
 82  
 83  
 84  
 85  
 86  
 87  
 88  
 89  
 90  
 91  
 92  
 93  
 94  
 95  
 96  
 97  
 98  
 99  
 100  
 101  
 102  
 103  
 104  
 105  
 106  
 107  
 108  
 109  
 110  
 111  
 112  
 113  
 114  
 115  
 116  
 117  
 118  
 119  
 120  
 121  
 122  
 123  
 124  
 125  
 126  
 127  
 128  
 129  
 130  
 131  
 132  
 133  
 134  
 135  
 136  
 137  
 138  
 139  
 140  
 141  
 142  
 143  
 144  
 145  
 146  
 147  
 148  
 149  
 150  
 151  
 152  
 153  
 154  
 155  
 156  
 157  
 158  
 159  
 160  
 161  
 162  
 163  
 164  
 165  
 166  
 167  
 168  
 169  
 170  
 171  
 172  
 173  
 174  
 175  
 176  
 177  
 178  
 179  
 180  
 181  
 182  
 183  
 184  
 185  
 186  
 187  
 188  
 189  
 190  
 191  
 192  
 193  
 194  
 195  
 196  
 197  
 198  
 199  
 200  
 201  
 202  
 203  
 204  
 205  
 206  
 207  
 208  
 209  
 210  
 211  
 212  
 213  
 214  
 215  
 216  
 217  
 218  
 219  
 220  
 221  
 222  
 223  
 224  
 225  
 226  
 227  
 228  
 229  
 230  
 231  
 232  
 233  
 234  
 235  
 236  
 237  
 238  
 239  
 240  
 241  
 242  
 243  
 244  
 245  
 246  
 247  
 248  
 249  
 250  
 251  
 252  
 253  
 254  
 255  
 256  
 257  
 258  
 259  
 260  
 261  
 262  
 263  
 264  
 265  
 266  
 267  
 268  
 269  
 270  
 271  
 272  
 273  
 274  
 275  
 276  
 277  
 278  
 279  
 280  
 281  
 282  
 283  
 284  
 285  
 286  
 287  
 288  
 289  
 290  
 291  
 292  
 293  
 294  
 295  
 296  
 297  
 298  
 299  
 300  
 301  
 302  
 303  
 304  
 305  
 306  
 307  
 308  
 309  
 310  
 311  
 312  
 313  
 314  
 315  
 316  
 317  
 318  
 319  
 320  
 321  
 322  
 323  
 324  
 325  
 326  
 327  
 328  
 329  
 330  
 331  
 332  
 333  
 334  
 335  
 336  
 337  
 338  
 339  
 340  
 341  
 342  
 343  
 344  
 345  
 346  
 347  
 348  
 349  
 350  
 351  
 352  
 353  
 354  
 355  
 356  
 357  
 358  
 359  
 360  
 361  
 362  
 363  
 364  
 365  
 366  
 367  
 368  
 369  
 370  
 371  
 372  
 373  
 374  
 375  
 376  
 377  
 378  
 379  
 380  
 381  
 382  
 383  
 384  
 385  
 386  
 387  
 388  
 389  
 390  
 391  
 392  
 393  
 394  
 395  
 396  
 397  
 398  
 399  
 400  
 401  
 402  
 403  
 404  
 405  
 406  
 407  
 408  
 409  
 410  
 411  
 412  
 413  
 414  
 415  
 416  
 417  
 418  
 419  
 420  
 421  
 422  
 423  
 424  
 425  
 426  
 427  
 428  
 429  
 430  
 431  
 432  
 433  
 434  
 435  
 436  
 437  
 438  
 439  
 440  
 441  
 442  
 443  
 444  
 445  
 446  
 447  
 448  
 449  
 450  
 451  
 452  
 453  
 454  
 455  
 456  
 457  
 458  
 459  
 460  
 461  
 462  
 463  
 464  
 465  
 466  
 467  
 468  
 469  
 470  
 471  
 472  
 473  
 474  
 475  
 476  
 477  
 478  
 479  
 480  
 481  
 482  
 483  
 484  
 485  
 486  
 487  
 488  
 489  
 490  
 491  
 492  
 493  
 494  
 495  
 496  
 497  
 498  
 499  
 500  
 501  
 502  
 503  
 504  
 505  
 506  
 507  
 508  
 509  
 510  
 511  
 512  
 513  
 514  
 515  
 516  
 517  
 518  
 519  
 520  
 521  
 522  
 523  
 524  
 525



THE ASPEN INSTITUTE  
EDUCATION & SOCIETY PROGRAM

**Aspen Retreat for Senior Congressional Staff Network on Mobility from Poverty**

*One Community's Efforts to Increase Mobility with a Focus on Housing and Social*

Omni Hotel  
132 E. Trade St.  
Charlotte, NC 28202

October 2-3, 2019

<b>CONGRESSIONAL STAFF</b>
----------------------------

**Kara Marchione**  
Education Policy Director  
Senate HELP Committee  
P: 202-494-0640  
[kara\\_marchione@help.senate.gov](mailto:kara_marchione@help.senate.gov)

**Ryan Martin**  
Senior Human Services Advisor Finance  
Committee  
P: 202-494-9855  
[ryan\\_martin@finance.senate.gov](mailto:ryan_martin@finance.senate.gov)

**Marissa Morin**  
Policy Advisor  
U.S. Senate Finance  
Committee  
P: 603-817-1777  
[marisa\\_morin@wyden.senate.gov](mailto:marisa_morin@wyden.senate.gov)

**Scott Winship**  
Executive Director Joint Economic Committee  
P: 202-407-1237  
[scott\\_winship@jec.senate.gov](mailto:scott_winship@jec.senate.gov)

**Jeffrey Wrase**  
Deputy Staff Director and Chief Economist  
U.S. Senate Finance Committee  
P: 202-351-9608  
[jeff\\_wrase@finance.senate.gov](mailto:jeff_wrase@finance.senate.gov)

CV  
LN  
op  
G  
G  
G  
G  
G  
G  
G  
G  
G

  
THE ASPEN INSTITUTE  
**EDUCATION & SOCIETY PROGRAM**

**FACULTY**

**Laura Clark**

President and CEO  
United Way of Central Carolinas  
301 South Brevard Street  
Charlotte, NC 28202

**Brian Collier**

Executive Vice President  
Foundation for the Carolinas  
220 N Tryon Street  
Charlotte, NC 28202

**Khandi Deitemeyer**

President  
Central Piedmont Community College  
220 N Tryon Street  
Charlotte, NC 28235

**Stephanie Kripa Cooper-Lewter, Ph.D.**

Executive Director  
Leading on Opportunity  
428 East 4th Street, Suite 407  
Charlotte, NC 28202

**Scott Farmer**

Executive Director  
North Carolina Housing Finance Agency  
3508 Bush Street  
Raleigh, NC 27609

**Ophelia Garmon-Brown, MD, M.Div.**

Chief Community Health and Wellness  
Officer  
Novant Health  
108 Providence Road, 3<sup>rd</sup> Floor  
Charlotte, NC 28207

**Rob Kelly**

President and CEO  
FORCLT  
7427 Matthews-Mint Hill Rd.  
Ste. 105-199  
Charlotte, NC 28227

**William H. "Mack" McDonald**

Chief Executive Officer  
Renaissance West Community Initiative  
3610 Nobles Ave #199  
Charlotte, NC 28208

**A. Fulton Meachem, Jr.**

President and Chief Executive Officer  
Charlotte Housing Authority(CHA)  
400 East Blvd  
Charlotte, NC 28203

**Dionne Nelson**

President and CEO  
Laurel Street Residential  
511 East Blvd  
Charlotte, NC 28203

**Dee O'Dell**

Executive Vice President  
Consumer Business and Banking  
U.S. Bank  
Charlotte, NC 28202

**Richard V. Reeves**

John C. and Nancy D. Whitehead Chair  
Senior Fellow - Economic Studies  
Director - Future of the Middle-Class Initiative  
Co-director - Center on Children and Families  
Brookings Institution  
1775 Massachusetts Ave., NW  
Washington, DC 20036

**Federico Rios**

Assistant Director  
Office of Equity Mobility and Immigrant  
Integration  
11720 Allen a. Brown Road  
Charlotte, NC 28269

**Molly Shaw**

Executive Director  
Communities In School (CIS)  
601 E. 5th Street, Suite 300  
Charlotte, NC 28202

**Anthony Trotman**

Assistant County Manager  
Charlotte Mecklenburg Government 3508  
Bush Street  
Raleigh, NC 27609

**Alanna Williams**

Policy Associate  
Opportunity Insights  
Harvard University  
1280 Massachusetts Avenue

